Nippon Sanso Holdings Corporation

October 30, 2026

Nippon Sanso Holdings Signs Letter of Intent with the Ministry of Enterprises and Made in Italy in the Electronics and Semiconductor Sectors

Nippon Sanso Holdings Corporation (President CEO: Tadaharu Watanabe; hereinafter "NSHD") has signed a Letter of Intent with the Ministry of Enterprises and Made in Italy (hereinafter "MIMIT") to explore potential investment and collaboration opportunities in Italy, with a focus on the electronics and semiconductor sectors.

Signing of the Letter of Intent with MIMIT (October 22, 2026, Italy).
From left: Giovanni Savini, Director General, Investment Attraction and Facilitation Mission Unit, MIMIT; Eduina Marino, President and CEO, Nippon Sanso Italia; Adolfo Urso, MIMIT; Tadaharu Watanabe, President and CEO, NSHD; Amedeo Teti, Head of the Market and Consumer Protection Department, MIMIT; Raoul Giudici, President and CEO, Nippon Sanso Euro-Holding

Under the Letter of Intent, NSHD and MIMIT will establish a framework for identifying and evaluating potential projects that leverage the technologies and expertise of the NSHD Group and could contribute to the development of advanced industries in Italy. Going forward, the two parties will explore a range of opportunities, including the development of production capabilities and advanced technology infrastructure, as well as collaboration with companies, universities, and research institutions.

Through its collaboration with MIMIT under the Letter of Intent, NSHD will explore opportunities to apply the technologies and expertise developed by the NSHD Group to the evolving needs of the electronics and semiconductor industries, while aiming to contribute to the sustainable development of advanced industries in Italy and Europe.

The Nippon Sanso Holdings Group is the world's fourth-largest supplier of industrial, electronic, and medical gases, operating in four geographic regions - Japan, U.S., Europe and Asia & Oceania - covering over 30 countries and regions. In addition, the Thermos business supplies THERMOS branded products to more than 120 countries worldwide. Since its foundation as Nippon Sanso Ltd. in 1910, the group stands for creating social value through innovative gas solutions that increase industrial productivity, enhance human well-being and contribute to a more sustainable future. With more than 20,000 employees, together, we are “The Gas Professionals” and we all have the same goal: “Making life better through gas technology”

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Public Relations

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NSHD has not and does not participate in, support, encourage, or otherwise consent to the creation of any unsponsored ADR programs or the issuance or trading of any ADRs issued thereunder in respect of its common stock. NSHD does not represent to any ADR holder, bank or depositary institution, nor should any such person or entity form the belief, that (i) NSHD has any reporting obligations within the meaning of the U.S. Securities Exchange Act of 1934 (“Exchange Act”) or (ii) NSHD’s website will contain on an ongoing basis all information necessary for NSHD to maintain an exemption from registering its common stock under the Exchange Act pursuant to Rule 12g3-2(b) thereunder.

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