

July 1, 2026

**Additional Investment in HYSYTECH
to Strengthen Engineering Capabilities in Europe**

Nippon Sanso Holdings Corporation (President CEO: Tadaharu Watanabe; “the Company”) hereby announces that its European operating company, Nippon Sanso Euro-Holding S.L.U (Headquarters: Madrid, Spain; President: Raul Giudici; “EUH”), has decided to acquire additional shares in HYSYTECH S.R.L., an engineering company in Italy (“HYSYTECH”), in order to further strengthen its capital and business relationship with HYSYTECH, which is an existing equity-method affiliate.

Under its Medium-Term Management Plan, the Company positions the enhancement and advancement of its engineering capabilities as one of its key initiatives for strengthening its management foundation. As part of this effort, the Company provides high value-added solutions in areas such as the promotion of renewable energy utilization, resource circularity, and the reduction of CO₂ emissions.

HYSYTECH possesses not only outstanding technological capabilities in fields such as biofuels, bio-based liquid carbon dioxide, and hydrogen-related technologies, but also advanced expertise in process engineering, modular plant design, and industrial project execution. These areas are highly aligned with the Company’s business strategy of providing sustainable solutions to customers, and are expected to generate synergies by leveraging the respective strengths of both companies.

EUH and HYSYTECH have been advancing their strategic partnership since 2022. Through this additional share acquisition, the two companies aim to further strengthen their collaborative framework and continuously provide high value-added solutions in areas such as energy transition, resource circularity, and industrial decarbonization, thereby enhancing their competitiveness and further increasing the value delivered to customers across Europe.

The Nippon Sanso Holdings Group is the world's fourth-largest supplier of industrial, electronic, and medical gases, operating in four geographic regions - Japan, U.S., Europe and Asia & Oceania - covering over 30 countries and regions. In addition, the Thermos business supplies THERMOS branded products to more than 120 countries worldwide. Since its foundation as Nippon Sanso Ltd. in 1910, the group stands for creating social value through innovative gas solutions that increase industrial productivity, enhance human well-being and contribute to a more sustainable future. With more than 20,000 employees, together, we are "The Gas Professionals" and we all have the same goal: "Making life better through gas technology"

Nippon Sanso Holdings Corporation

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